

# Chorley Public Service Reform Executive

15 October 2015

You are invited to attend a meeting of the Chorley Public Services Reform Executive to be held in **Committee Room 1, Town Hall, Chorley on Tuesday, 20th October 2015 commencing at 4.00 pm.**

I hope you will be able to attend the meeting for which an agenda is set out below.

## AGENDA

### 1 Welcome and apologies for absence

1a Minutes and Matters arising from Executive meeting on 15th September 2015 (Pages 3 - 10)

### 2 Actions from Chorley Public Service Reform Executive 15th September 2015

Action Point – Outline Business Case to be updated by PMO to reflect the comments from the Executive. **Cleared**

Action Point – Steve Winterson to advise the Implementation Group on the asks. **Cleared**

Action Point – Executive Members to have discussions with Implementation Group members to give assurance on the commitment agreed to the Chorley Public Service Reform Partnership work programme.

Action Point – PMO to confirm representatives from the GP local community – Dr Lindsey Dickinson and/or Andrea Trafford (business manager) Cunliffe Street Medical Centre part of Executive and Implementation Groups. **Cleared.**

Action Point – PMO to develop matrix to capture activity in boards and programmes to support perfect locality work and gap analysis. **Cleared as part of Agenda Item 4.**

Action Point –Executive members to confirm what leadership development is already in place in each organisation to develop Executive and shape and influence the wider system, and understand resources available that could be utilised in own organisations.

- 3 **Implementation Group Update** (Pages 11 - 12)
- 4 **Partnership Oversight** (Pages 13 - 20)
- 5 **Combined Authority Update** (Pages 21 - 22)
- 6 **Healthier Lancashire Update** (Pages 23 - 56)
- 7 **Your Hospital, Your Health Update**
- 8 **Any Other Business**
- 9 **Date of next meeting and Forward Look**

Tuesday 17<sup>th</sup> November 2015, in Committee Room One, Chorley Town Hall at 16.00pm. Agenda Items include:

- JSNA Healthy Behaviours
- Early Prevention and Intervention Project
- Chorley Conversation Update

Hayley Hughes  
Public Service Reform Programme Officer  
E-mail: hayley.hughes@chorley.gov.uk  
Tel: (01257) 515035  
Fax: (01257) 515150

### **Distribution**

All members and officers of the Chorley Public Services Reform Executive.



# Chorley Public Service Reform Executive

**Tuesday, 15 September 2015**

**PRESENT:**

Councillor Alistair Bradley (Chair), Councillor Paul Leadbetter, Gary Hall (Chorley Council), Rebecca Huddleston (Chorley Council), Carole Spencer (Lancashire Teaching Hospital NHS Trust), Steve Winterson (Lancashire Care Foundation NHS Trust), County Councillor Tony Martin (Lancashire County Council), Mel Ormesher (Lancashire County Council), Reverend Martin Cox (VCFS Network), Jon Clegg (Lancashire Constabulary), Janet Hodgson (Runshaw College), Allan Jones (Business Advocate)

**APOLOGIES:**

John Buck (Lancashire Fire and Rescue), Sue Moore (Lancashire Care Foundation NHS Trust), Martin Clayton (Chorley and South Ribble Clinical Commissioning Group), Dr Lindsay Dickinson (Primary Care Representative), Andrea Trafford (GP Business Manager), Diane Gradwell (VCFS Network), Amanda Jakeman (Department for Work and Pensions)

**OBSERVER:** Councillor Hasina Khan

**OFFICERS:** Vicky Willett and Hayley Hughes

**1.WELCOME, INTRODUCTIONS AND APOLOGIES FOR ABSENCE**

Members were welcomed to the group by Gary Hall (covering Chair Role for first part of the meeting). Following the restructure of the Chorley Public Service Reform Partnership, there were new members joining the Executive Group. Introductions were made, and apologies noted.

**2.MINUTES AND MATTERS ARISING FROM CHORLEY PUBLIC SERVICE REFORM BOARD 16.06.15**

Members agreed to sign off the minutes of the last Chorley Public Service Reform Board meeting, held on 16.06.15, with no matters arising.

**3.ACTIONS FROM CHORLEY PUBLIC SERVICE REFORM BOARD 16.06.15**

A review of the actions from the Chorley Public Service Reform Board (16.06.15) was made, and a number of actions have been cleared through the 30 day update issued in July.

One item was outstanding which was to consider how the work of Chorley Public Service Reform Partnership can be integrated with annual plans and strategies in each organisation. Executive members were asked to take this action forward in their own organisations as part of current reviews of plans.

#### **4.CHORLEY PUBLIC SERVICE REFORM PARTNERSHIP TERMS OF REFERENCE**

Some minor amendments have been made to the Terms of Reference of the Chorley Public Service Reform Partnership, which included confirmation of partnership commitment, alignment of plans, and how new members will be invited onto relevant groups.

Carole Spencer suggested how the work on accountable care systems, and emerging Vanguardians could be included in the remit of the group, and it was agreed to bring this work into the group as part of the work programme activity.

Steve Winterson was thanked for covering the role of Chair for the Implementation Group.

The Terms of Reference were signed off by the Executive.

#### **5.OUTLINE BUSINESS CASE AND ACTION PLAN**

Vicky Willett presented the Outline Business Case asking for views from the Executive Group that this reflects the work expected from the Chorley Public Service Reform Partnership, in terms of delivering Public Services in a different way, to bring in efficiencies and manage demand. The case for change, including details of Chorley demographics and service demands are set out in the business case.

It was explained that the business case adds detail to the existing strategy, and the draft had been considered by the Implementation Group, who will deliver the work required and present updates to the Executive where a decision, approval or a steer on next steps is required.

Clarity on the Board and Executive role were provided in terms of the Board will meet twice a year, and confirm the strategic delivery of the strategy, addressing any issues of concern. The Executive will ensure that the work being developed in on the right track, ensuring key issues around high demands on services, financial pressures, and development of work against increasing population are addressed. Language and terminology needs to be transparent for all partners to clear on what is being delivered.

Five workstreams are detailed in the business case, three are to be covered in Year One, and two are set out as overarching priorities covering a three year period. These are detailed below:

**Integrated Locality Working**, proposed lead - Implementation Group (Year One)Objective - To have Public services delivered by a joint workforce, improving processes and behaviours based on a consistent understanding of locality, so that services are delivered in an integrated and coordinated system.

The five stages of access was referred to, and this needs to be aligned with the JSNA and Six Shifts Showcase being delivered at the end of September by LCC colleagues. Next steps involve understanding of existing locality working, agreement

of priorities, and service offers covering Chorley. This will result in options being presented to the Executive in terms of bringing teams together.

**Data and Intelligence, proposed lead - Implementation Group (Year One)**

Objective - To understand multi-agency activity to extend and enhance intelligence towards developing a shared data system to support an integrated service model.

Learning from the Integrated Action Team would support this workstream, and opportunities to consider digital platforms on sharing information supporting risk analysis and evidence based commissioning is part of this consideration.

**Partnership Oversight – proposed lead – Executive (Year One)**

Objective - To have oversight, influence and co-ordination of the other reform programmes at a locality level. Proposals covered in the agenda.

**Leadership – proposed Lead – Executive (Overarching 3 years)**

Objective - To develop partners as leaders of public services for Chorley, working and thinking differently to translate the vision into action. Proposals covered in the agenda.

**Culture and Workforce – proposed lead – Executive (Overarching 3 years)**

Objective – To develop shared values and behaviours that will form a basis for a single public service culture and integrated workforce. Proposals covered in the agenda.

Information on the big Chorley Conversation was provided, which is a public consultation exercise being carried out by SPICE, a social enterprise organisation. This has flowed from the Chorley Commission work, and will take place over the next couple of months, and will be a mass engagement about how public services and communities work together. The outcome will help define the future of public services and provide personas which will factor into work of the Implementation Group in terms of developing processes to meet the needs of the public.

Carole Spencer advised how this could link in with the consultation exercise on the Clinical Service Strategy planned in December 2015. She also suggested that hospital staff, and staff in the partnership organisations who work and live in the Chorley Borough could help in how information is gathered in the conversation activity.

The Executive were asked for views on the Outline Business Case:

Cllr Leadbetter asked for clarity on System Leadership, and Leadership referred to in the document. Depending on the view of what is needed, this could be specific to a new leadership model, managing public services as one system, or could be more general leadership development.

Allan Jones asked if jobs and employment could be factored into the business case in terms of linking in with wider determinants of health.

Carole Spencer advised that the reason for the business case showing the financial gap and increased population is not carried through as a target, but more implicit.

Advised that work completed by the partnership needs to ensure it is good enough to address the key demands being faced.

Steve Winterson agreed that we need to be clear on the outcomes of the work, by doing more with the same resource, or same level for less.

Martin Cox commented on the five stages of access and being clear if the work being progressed will be complimentary to existing services, or be of a supplementary nature.

Gary Hall advised that the prioritisation of work will need to consider what can be delivered at pace, and what can make a financial impact.

***Action Point – Outline Business Case to be updated by PMO to reflect the comments from the Executive.***

Executive agreed that the Outline Business case was in the right place, and with the changes, this could be signed off as the first iteration, which could be reviewed as future actions agreed.

## **6.IMPLEMENTATION GROUP UPDATE**

A verbal update from Steve Winterson as Chair of Implementation Group was provided. The group met on 8<sup>th</sup> September, and had good representation from across the partnership, with positive input from attendees. Main focus was to bring members to a shared understanding on the business case. There was a concern from the group about the ambition and scale of change, and the Executive was asked for assurance that we are committed to the workstreams set out, and to commit to give resource to this, or if the scope needs to be scaled down to focus on particular areas.

From experience of members it was acknowledged how long changes take to develop and deliver within organisations, and if scaled up across the partnership organisations this could increase pressure on delivery.

It was noted that involvement from Primary Care (local GPs) being directly involved with the partnership would benefit delivery of work, and representatives have been established to be involved in the work of the Executive and Implementation Group.

It was agreed that the Implementation Group should have assurance from the Executive that they agree that work programme is ambitious, and needs to have commitment to deliver the workstreams set out. The scale and pace is important, and that they have a set of asks from the Executive which are:

- Establish what we want to address as a partnership
- What could be saved financially/resources
- How this could be delivered

***Action Point – Steve Winterson to advise the Implementation Group on the asks from the Executive***

***Action Point – Executive Members to have discussions with Implementation Group members to give assurance on the commitment agreed to the Chorley Public Service Reform Partnership work programme.***

***Action Point – PMO to confirm representatives from the GP local community.***

## **7.PROGRAMME RESOURCING**

Rebecca Huddleston presented the proposal for the requirements of the programme management office and how this will be resourced. She advised that for 2014/15 funding from four partners covered the role of Programme Officer (Full Time) and Programme Manager (1 day/week). Due to an underspend of funding carried forward and funding for the Transformation Challenge award, the same resource can be supported for 2015/16.

There is no funding available to progress any external work, which may include training and development, leadership training, consultancy, facilitators, or opportunities where pump prime funding is required.

Vicky Willett advised that the scale and impact on training and development will be dependant on funding available.

Carole Spencer advised that resources from OD departments could be utilised, and a collective response may be available to meet the need of the project, to support a contribution in kind.

As part of the re-structure of the Public Service Reform Partnership, full partners gave commitment to a contribution of £10-£20k. Full members were asked to consider how this funding is provided either by signing up to an up front amount, or support on case by case basis.

Cllr Bradley asked members to stand by commitment of amounts discussed, until more known about costs of projects being delivered. This was agreed by full partners present.

The Executive agreed to support the commitment in kind, and consider how resources can be utilised from within organisations.

## **8.PARTNERSHIP OVERSIGHT**

Vicky Willett presented the Partnership Oversight advising that other Programmes and Partnerships may impact the work on the Chorley Public Service Reform Partnership programme. Proposals on how we link to these, and the level of involvement were noted, with the consideration of having an overview presented to the Executive on a regular basis.

Programmes included the Better Care Fund, Healthier Lancashire, Well North and Transformation Challenge Award.

Boards included the Health and Wellbeing Board, Clinical Senate, Children's Partnership, and Community Safety Partnership.

It was proposed that the involvement of the Implementation Group would be better place in these areas to flag up opportunities to link in with work we are delivering, with a view to reduce duplication, and increase connectivity.

It was noted the proposals to close the Clinical Senate and move this accountability to the Central Health and Wellbeing Partnership.

The outcomes of the Healthier Lancashire alignment of plans may also bring in governance on how a number of boards are managed across the county.

The information captured would be useful in terms of mapping priorities and areas of focus, and a suggestion was made to map these across the five stages of access, giving relevance to Chorley, with an understanding of prevention activity, priorities and timelines, against the programme workstreams.

***Action Point – PMO to develop matrix to capture activity in boards and programmes to support perfect locality work and gap analysis.***

## **9.MANAGEMENT DEVELOPMENT FRAMEWORK**

Vicky Willett presented the proposal on how the two workstreams, System Leadership and Culture and Workforce, can be managed, looking at how leaders of organisations can become leaders of public services.

Development on leadership styles and skills, using a range of training such as team coaching, Executive coaching, facilitated sessions, peer support, shared learning could be progressed for the Executive. Although this would be subject to funding available.

Following discussion, comments raised included that the managers have skills in many of the areas stated, and there needs to be an understanding of what leadership support around system leadership is happening across organisations. This could give opportunities to share across the group to develop a group identity and single team focus, work as one as an Executive.

***Action Point – Executive members to confirm what leadership development is already in place in each organisation to shape and develop the Executive to influence the wider system, and confirm resources available that could be utilised.***

Cllr Martin suggested LGA as a contact (Steve Borwick) who has experience of managing leaders covering two tier structures.

## **10.REVIEW OF THE INTEGRATED ACTION TEAM**

Hayley Hughes presented the findings from the review of the IAT with recommendations to be approved by Executive. The report reflects five meetings of the IAT, dealing with 37 cases. Interventions put in place have included low level practical support, through to enforcement activity. Most common issues have been related to alcohol and mental health, and 70% of cases referred have been males ageing between 40-59 years.

The recommendations were agreed, which included approval for the IAT to continue as a monthly Operational Group, and to request the Implementation Group to consider how multi agency groups can capture data for vulnerable, high risk



individuals to support an efficient referral pathway, including feasibility of the system identifying areas of risk.

### **11.DATE OF NEXT MEETING**

To be held on 20<sup>th</sup> October 2015 at 16.00, in Committee Room One, Chorley Town Hall

### **12.SUMMARY OF ACTION POINTS**

Action Point – Outline Business Case to be updated by PMO to reflect the comments from the Executive.

Action Point – Steve Winterson to advise the Implementation Group on the asks from the Executive

Action Point – Executive Members to have discussions with Implementation Group members to give assurance on the commitment agreed to the Chorley Public Service Reform Partnership work programme.

Action Point – PMO to confirm representatives from the GP local community.

Action Point – PMO to develop matrix to capture activity in boards and programmes to support perfect locality work and gap analysis.

Action Point – Executive members to confirm what leadership development is already in place in each organisation to shape and develop the Executive to influence the wider system, and confirm resources available that could be utilised.

This page is intentionally left blank

## CHORLEY PUBLIC SERVICE REFORM EXECUTIVE

### IMPLEMENTATION GROUP SUMMARY

Meeting held at Chorley Town Hall on Tuesday, 6<sup>th</sup> October 2015

#### **Key Agenda Items:**

##### **Appointment of Deputy Chair**

Rebecca Huddleston and Sarah James both nominated and it was proposed, and agreed for them both to share the cover of this role.

##### **Update from Executive Meeting on 15.09.2015**

The Executive gave assurance to the group that they agree that work programme is ambitious, and accept that resource needs be committed to deliver the activity set out. The scale and pace is important, and a set of asks from the Executive was presented to the group, which were:

- Establish what we want to address as a partnership
- What could be saved financially, including resources
- How this could be delivered

##### **Position and Way Forward**

A presentation was given to summarise the current position, including data intelligence available, and how this can be developed across the partnership.

The presentation also captured issues on increasing population, increasing elderly population, Social Isolation, vulnerability, deprived areas (including Chorley East/South East) and the fact that these had recently been updated and published, reducing 10 areas down to 8 areas in the areas ranked in the 20% most deprived nationally. The council is looking at the areas in more detail and this will be shared with the group.

In summary it was agreed look at the data and intelligence held by organisations, to give a clear profile of the Chorley Borough, giving a foundation to how services become integrated. Links to wider work programmes and initiatives are also a key part of this, and it was acknowledge that lots of organisations are also trying to address data sharing and intelligence. Where possible we will seek to learn from them, rather than duplicating work. However it was also discussed that we wouldn't want to be held up by waiting for something which is planned to be developed elsewhere.

##### **Partnership Oversight**

This was presented as a watching brief on other programmes and partnerships managing transformation.

##### **Support for the implementation group**

The implementation group agreed to using the knowledgehub systems as a tool for sharing documents and for progressing the workstreams in between meetings. The secure system has already been set up and tested and will enable online conversations and group discussions between members, access to a library of documents, a calendar of useful/related meetings and events, poll functionality for quick feedback on ideas and more.



This page is intentionally left blank

# CHORLEY PUBLIC SERVICE REFORM PARTNERSHIP

## PARTNERSHIP OVERSIGHT – DEVELOPMENT

### BACKGROUND

At the last meeting of the Executive in September and following consideration of the partnership oversight papers, the members of the Executive requested that further analysis be undertaken to understand the wider transformation landscape including areas of focus for the partnership. As a result, a programme register has been developed to capture local activity and a mapping exercise undertaken to identify potential gaps.

The Executive is asked to:

1. Agree the approach to programme oversight and to monitor the programme register on a bi-monthly basis
2. Review the scores for each programme, confirm them as an accurate reflection of programme relevance and identify any additional actions in terms of programme oversight and engagement
3. Review programme mapping and discuss any gaps that may need to be addressed

### APPROACH TO PROGRAMME OVERSIGHT

Given the large number of transformational programmes operating across Lancashire, a programme register has been developed to provide a framework for evaluation (see appendix A). This should help to identify which of the programmes are of most relevance to the work of the Chorley Public Service Reform Partnership (CPSRP) and focus attention.

The register currently includes 18 programmes and a matrix scoring system has been used to ensure a consistent assessment with each programme scored out of 9 to reflect strategic alignment (based on priorities) and impact for Chorley (based on geographical foot print, access to resources and timescales for delivery.)

<b>Strategic alignment</b>	Direct links to priorities	4	7	9
		2	5	8
	Supportive of the strategy	1	3	6
		Noticeable	Significant	Critical
<b>Impact for Chorley</b>				

Although somewhat subjective, this method should mean that a programme with direct alignment to priorities within the CPSRP strategy and significant local impact should receive a higher score and conversely a programme with less alignment and little local impact would receive a lower score.

The register will be reviewed and scores updated on a regular basis to reflect programme development and also add in any new initiatives as they arise via reports from the Implementation Group for the consideration of the Executive. Comments/actions are included on the register to indicate where further activity needs to be undertaken by the programme office or relevant partner member.

### PROGRAMME REGISTER - SUMMARY

Rank	Board/Programme/Initiative and theme	Score
1	Transformation Challenge Award (Community)	9
2	Chorley Integrated Action Team (Age & Live Well)	9
3	Lancashire Wellbeing Service (Age & Live Well)	9
4	Your hospitals, your health (Community)	8
5	ASBRAC (Age & Live Well) - future merge with IAT	7
6	Healthier Lancashire (Community)	7
7	Integrated Neighbourhood Team (Age & Live Well)	7
8	Early Help LMG (Start Well)	5
9	Community Safety Partnership (Community)	5
10	Health and Wellbeing Partnership (Community)	5
11	Children's Partnership (Start Well)	5
12	Springboard (Age & Live Well)	4
13	Better Care Fund (Community)	4
14	Transforming Lives (Age & Live Well)	4
15	Well North (Community)	2
16	Health and Wellbeing Board (Community)	2
17	Integrated diabetes service (Age & Live Well)	2
18	Civil service local (Age a& Live Well)	2

Of the 18 programmes captured in the table:

- 3 are considered to be of a very high relevance; Transformation Challenge Award, Chorley Integrated Action Team and Lancashire Wellbeing Service with actions identified to ensure proactive engagement.
- 'Your hospitals, Your health' has scored highly given the potential impact of any service change for Chorley, as has Healthier Lancashire given that the Aligning of the Plans report is due to be published. Integrated Neighbourhood Teams have also scored highly given alignment in terms of locality working and potential impact for Chorley, if operating effectively.
- 7 programmes are considered to be of medium relevance which suggests the need to ensure regular updates and monitor programme development with a view to ensuring influence or opportunities for learning.

- 4 programmes are considered low relevance as they are in the early stages of development or have limited direct impact for Chorley, with the action to maintain a watching brief.

**PROGRAMME MAPPING**

Each programme on the register has also been categorised by theme: start well, age well, live well and ‘community’ (as a catch all for system wide transformational programmes). They have then been mapped against the 5 stages identified in the health and wellbeing JSNA 6 shifts model: prevention, self-management, community support, specialist support and emergency support.

This should help to understand the spread of activity across Lancashire and help to identify potential gaps for further consideration.

Board/Programme/Initiative and theme	SCORE	Prevention	Self management	Community Support	Specialist Support	Emergency Support
<b>Community</b>						
Transformation Challenge Award (Community)	9	✓	✓	✓	✓	✓
Your hospitals, your health (Community)	8			✓	✓	✓
Healthier Lancashire (Community)	7	✓	✓	✓	✓	✓
Community Safety Partnership (Community)	5	✓	✓	✓	✓	
Better Care Fund (Community)	4	✓	✓	✓	✓	✓
Health and Wellbeing Board (Community)	2	✓	✓	✓	✓	
Well North (Community)	2	✓	✓			
Health and Wellbeing Partnership (Community)	5	✓	✓	✓		
<b>Age and Live Well</b>						
Chorley Integrated Action Team (Age & Live Well)	9			✓	✓	✓
Lancashire Wellbeing Service (Age & Live Well)	9			✓		
ASBRAC (Age & Live Well)	7				✓	

Springboard (Age & Live Well)	4			✓		
Integrated Neighbourhood Team (Age & Live Well)	7			✓	✓	
Integrated diabetes service (Age & Live Well)	2		✓			
Civil service local (Age & Live Well)	2			✓		
Transforming Lives (Age & Live Well)	4			✓		
<b>Start Well</b>						
Children's Partnership Board (Start Well)	5	✓	✓	✓	✓	
Early Help LMG (Start Well)	5				✓	

The chart above demonstrates a good spread of activity across the 5 stages of wellbeing, particularly in relation to system wide programmes. However there are some potential gaps in terms of prevention and self management under 'Live Well and Age Well.'

This assessment broadly reflects the local understanding of issues around support for individuals who may be vulnerable or in need of additional support (including the aging population), reinforcing the need to focus on early intervention and prevention.

There are fewest programmes under 'start well', however issues relating to children and young people are well understood and managed in Chorley with effective structures in place such as the Children's Trust and operational Early Help panel. Potential developments around Working Together With Families phase 2 will strengthen this area.

**RECOMMENDATIONS**

The Executive is asked to:

1. Agree the approach to programme oversight and to monitor the programme register on a bi-monthly basis
2. Review the scores for each programme, confirm them as an accurate reflection of programme relevance and identify any additional actions in terms of programme oversight and engagement
3. Review programme mapping and discuss any gaps that may need to be addressed



Board/Program me/Initiative and theme	Prevention	Self management	Community Support	Specialist Support	Emergency Support	PSRP Lead	Strategic Alignment	Impact for Chorley	Proposed score	Controls	Actions	Target date	Comment
Transformation Challenge Award (Community)	✓	✓	✓	✓	✓	LCC Member	4	6	9	PSRP Exec are accountable body for the TCA programme	Relevant updates to the IG	Nov 15	Provision for multi agency supportive interventions to augment and enhance the new well-being worker service in Chorley
Chorley Integrated Action Team (IAT) (Age & Live Well)			✓	✓	✓	Chorley Council/P olice	4	6	9	Monthly meetings including key operational partners	Relevant updates to the IG	O/G	Multi agency operational team focusing on information sharing and interventions to support vulnerable individuals living in Chorley.
Lancashire Wellbeing Service (Age & Live Well)			✓			PMO	4	6	9	Links being established with Central Lancashire team	Relevant updates to IG	Nov 15	New service operating across Lancashire with Chorley based case workers providing wrap around support to vulnerable adults.
Your hospitals, your health (Community)			✓	✓	✓	LHTR	2	6	8	LHTR to provide update to Executive.	Relevant updates to IG	Oct 15	Review of clinical services delivered across Lancashire including estate with potential significant impact for Chorley
ASBRAC (Age & Live Well)				✓		N/A	4	3	7	To be merged with Chorley IAT	Cases moved to IAT process	Oct 15	Monthly operational meeting to identify interventions for vulnerable individuals
Healthier Lancashire (Community)	✓	✓	✓	✓	✓	Chorley Council	4	3	7	Chorley Council member representative for Districts	Update to be provided to Executive	Oct 15	Data and intelligence work stream Wider determinants although impact for Chorley not yet clear
Integrated Neighbourhood Team (Age & Live Well)			✓	✓		LCFT	4	3	7	Updates from LCFT	Relevant updates to the IG		Multi agency working in localities – potentially significant impact if operating effectively.

Board/Program me/Initiative and theme	Prevention	Self management	Community Support	Specialist Support	Emergency Support	PSRP Lead	Strategic Alignment	Impact for Chorley	Proposed score	Controls	Actions	Target date	Comment
Early Help LMG (Start Well)				✓		Chorley Council	2	3	5	Monthly meetings including key operational partners	Relevant updates to the IG	O/G	Monthly operational meetings to support young people and troubled families including early intervention and prevention– Chorley Council and LCC
Community Safety Partnership (Community)	✓	✓	✓	✓		Chorley Council/ South Ribble	2	3	5	Joint Officer Group in place	RAG Safer C&SR Partnership	Dec 15	Links to wider community safety and justice system managing areas of high demand on Police
Health and Wellbeing Partnership (Community)	✓	✓	✓			Chorley Council	2	3	5	Chorley Council chair on rota basis	Relevant updates to the IG	Dec 15	Lancashire wide footprint – influences LHWB and CCG commissioning.
Children's Partnership Board (Start Well)	✓	✓	✓	✓		Chorley Council	2	3	5	Chair Chorley Council	Relevant updates to the IG	Dec 15	Early intervention and prevention agenda
Springboard (Age & Live Well)			✓			Lancs Fire and Rescue	4	1	4	Updates from Fire and Rescue representative	Relevant updates to the IG	Nov 15	East Lancs initiative using partnership data to proactively identify at risk individuals, potentially being rolled out to Chorley
Better Care Fund (Community)	✓	✓	✓	✓	✓	CCG/LCC	4	1	4	Updates from CCG/LCC	Relevant updates to the IG	O/G	Aligns with priorities but currently at a Lancashire level.
Transforming Lives (Age & Live Well)			✓			PMO	4	1	4	Maintain Watching Brief	Relevant updates to the IG	O/G	Aligns with priorities but currently only in East Lancs
Well North (Community)	✓	✓				PMO	2	1	2	Maintain Watching Brief	N/A	N/A	Addressing social inequality through a number of pilot initiatives – no impact for Chorley but maintain a watching brief

Board/Programme/Initiative and theme	Prevention	Self management	Community Support	Specialist Support	Emergency Support	PSRP Lead	Strategic Alignment	Impact for Chorley	Proposed score	Controls	Actions	Target date	Comment
Integrated diabetes service (Age & Live Well)		✓				PMO	2	1	2	Maintain Watching Brief	N/A	N/A	Issue specific programme of interest in Blackburn although currently limited impact for Chorley
Health and Wellbeing Board (Community)	✓	✓	✓	✓		CCG	2	1	2	Updates from CCG	Relevant updates to the IG	O/G	Ability to influence decisions is via the HWP
Civil service local (Age a& Live Well)			✓			PMO	2	1	2	Proposal to be considered	Update to IG	Nov 15	Focusing on a key issue (end of life care) although local impact yet to be determined.

This page is intentionally left blank

## CHORLEY PUBLIC SERVICE REFORM EXECUTIVE

### **PARTNERSHIP OVERSIGHT**

#### **Update on Proposals for a Lancashire Combined Authority**

##### **Background**

The group of Lancashire Leaders has discussed the potential creation of a combined authority for the county a number of times since last December. At their meeting on 1 September, the Leaders considered a governance review and options paper that recommended the creation of a combined authority for Lancashire that would include the 12 district councils, two unitaries and county council.

##### **Aims in creating a combined authority**

Lancashire has identified five priority areas that drive the need for a combined authority:

- Prosperous Lancashire: making Lancashire a destination of choice for business, visiting and living
- Connected Lancashire: better digital and transport connectivity
- Skilled Lancashire: a skilled workforce that meets the needs of employers and future growth
- Better Homes for Lancashire: good quality homes and a wide housing offer
- Public Services Working Together: integrated public services giving everyone the opportunity for a healthier life

##### **Governance and decision making arrangements**

The following have been agreed in principle for the combined authority (although they will need to be finalised and finally agreed in the coming months):

- Each council will be represented by their respective Leader with a named substitute
- A Chair and Vice Chair would be appointed from the Leaders annually
- The Chair of the combined authority would be a member of the LEP Board
- Each local authority would have one vote and issues would be decided on a simple majority other than:
  - The adoption or amendment to any strategies or plans
  - The agreement of the annual budget
  - Changes to the constitution of the combined authority
  - Adoption of additional freedoms from government
  - Using the general power of competence
  - Extending membership
  - The adoption or amendment of the Transport Plan or funding related would be reserved for the Transport Authorities. This element is subject to final agreement once devolution arrangements are clearer.
- Quorum would be 10
- The combined authority would be the accountable body for financial arrangements

##### **Next steps**

Each local authority will have taken a decision on its involvement and membership of the combined authority by mid-December.

Public consultation on the proposals will be undertaken in January/February. However, mindful of the Bill currently passing through parliament relating to combined authorities, we will take Ministers advice as to



whether a delay in the timescales for our own consultation would then negate the need for an additional government consultation exercise, therefore speeding up the process to establish a Lancashire combined authority.

Subject to council decisions by December and the consultation exercise a firm proposal to establish a combined authority could be submitted to Government from March 2016.

Whilst Lancashire did not submit a devolution proposal to the 4 September deadline, a small group of chief executives have opened dialogue with civil servants to outline progress and are starting to develop a credible 'deal' for Lancashire in more detail which can be underpinned by robust governance arrangements. It's anticipated that a first phase 'deal' could be agreed to coincide with establishing the combined authority.



Document is Restricted

This page is intentionally left blank