# **Transformation Business Improvement Plan 2012/13**



| Theme                  | You and Your Family   |  |  | You and Your Community  |   |  | You and Chorley  |  | You and Your Council   |
|------------------------|---|--|--|---|---|--|--|--|--|
| Strategic<br>Objective | Strong Family Support   | Education and Jobs   | Being<br>Healthy   | Pride in Quality Homes<br>and Clean<br>Neighbourhoods   | Safe Respectful<br>Communities  | Quality<br>Community<br>Services and<br>Spaces   | Vibrant Local Economy  | Thriving Town<br>Centre, Local<br>Attractions and<br>Villages  | A Council that is a Consistently Top Performing<br>Organisation and Delivers Excellent Value for Money   |
| Long Term Outcome      | 1.1 Ensure early intervention and prevention of health and wellbeing problems 1.2 Use a whole family approach to address problems and provide support 1.3 Support the ageing population to be healthy and independent   | 2.1 Improve skills across the family 2.2 Improve links from good quality education to employment 2.3 Promotion and uptake of local job prospects   | 3.1 Reduced health inequalities 3.2 Families enabled to make healthy lifestyle choices | <ul><li>4.1 Provision of quality affordable housing</li><li>4.2 Clean streets</li><li>4.3 Communities that residents actively take care of and improve</li></ul>  | 5.1 Safe communities 5.2 Cohesive communities where people get on well together | 6.1 Clean, safe and well used open spaces 6.2 Empowered local people managing community assets | 7.1 Promote knowledge based inward investment 7.2 Support a strong, indigenous business base 7.3 Ensure families and communities reach their full economic potential   | 8.1 A contemporary market town with good quality shops 8.2 Places to visit, play, enjoy as a tourist destination 8.3 Thriving local villages | <ul> <li>9.1 Community aspirations are delivered through the efficient use of resources and effective performance management.</li> <li>9.2 An excellent community leader</li> <li>9.3 A provider and procurer of high quality, co-ordinated, public services</li> <li>9.4 An excellent Council that is continually striving to improve</li> <li>9.5 Reduce the Council's energy consumption</li> </ul> |
| y March 2013           | Customer, Transactional and ICT The level of avoidable contact. Target % of customers satisfied with the way Target 80% (9) Abandonned call rate. Target 5.5% No. days it takes to process new HB events. Target <10 days (9) % Benefits correspondence dealt wit | ber of FTE days lost through short term sickness nce (whole Council): Target 2.5 days (9) entage of staff who receive (at least) an annual to face performance appraisal. Target 100% (9) faction with relevance of organisational lopment sessions. Target 91% (9) entage of employees who consider themselves to a disability. Target 4% (7) entage of Black and Minority Ethnic (BME) |  | % of undisputed invoices (all services) processed within 30 and 10 days. Targets 97.75%, 50% (9)  Quarterly closedown of accounts processes completed. Target 100%  Governance  Member satisfaction with Democratic Services. Target 80% (9) % members with a PDP. Target 95% (9) |   | % residen Target 51' % residen money. T % PIs on 2013 (9) % residen                            | Communications ts satisfied with the way the Council runs things. % ts who feel that Chorley Council provides value for farget 37% (9) PMS with written procedures. Target 90% by June tts feeling well informed about the council. Target 40% |  |  |

# HR&OD

90% (9)

Number of FTE days lost per year through sickness absence (whole Council): Target 6.5 days (9)

% Council Tax correspondence dealt with in 7 working days. Target

% High Priority Helpdesk calls resolved within 3 hours. Target (85%)

employees in the workforce. Target 3.99% (7)

#### **Financial Shared Services**

Achieve a balanced budget over the MTFS period (9) Customer Satisfaction with Financial services. Target 90% (9)

Over/Underspends within 1% of manageable/cash revenue budget at year end. Target <1.0% (9) Achievement of Prudential Indicator: Target 100% compliance (9)

Investment performance. Target: outperform LIBID rate by 10% (9)

% members receiving induction training within 1 month of election. Target 100% (9)

% decision notices published for Exec Cab and Dev Con within 2 working days. Target 90% (9)

% draft minutes circulated within 7 days". Target 95 % (9)

% electoral canvass forms returned. Target 90%

% turnout for local elections. Target 46% (9)

% legal files opened within 5 days. Target 90%(9)

% first draft S106 agreements produced within 4 weeks of receipt. Target 90% (9)

% staff satisfied with office cleaning service. Target 85% (9)

#### **Corporate Health**

No. of FTE days lost through sickness absence in Transformation. Target 6.5 days (9)

No. of FTE days lost through SHORT TERM sickness absence in Transformation. Target 2.5 days (9)

% of undisputed Transformation invoices processed within 30 days. Target 97.75% (9, 7)

% correspondence dealt with in 7 working days. Target 90% (9) CO<sub>2</sub> emissions from local authority operations. Target: 5%

reduction (9)

No. of corporate complaints. (Baseline year) (9)

#### HR&OD

Council Tax collected. Target 98.75%

NNDR collected. Target 99.15% (9)

- Implement the framework for strategic partnerships (October 2012)
- Implement Health Care Cash Plan (June 2012)
- Implement a new programme of apprenticeships (NEETs) (May 2012)
- Create ten new apprenticeship placements (August 2012)
- Develop a programme to support a consistent approach to management across the council (July 2012)
- Support improvements to productivity management (March 2013)

#### **Shared Financial and Assurance Services**

- Implement changes to management accountancy function (March 2013)
- Complete bank tender (September 2012)
- Carry out base budget review (September 2012)
- Implement systems development plan (Creditor/Debtor self-service) (March 2013)

#### Governance

- Set up new standards regime (July 2012)
- Introduce Police & Crime Commissioner Elections (November 2012)
- Upgrade IKEN legal case mangement system (Sept ember 2012)
- Town centre land acquisition (March 2013)
- Modernisation of the Council Chamber (End July)
- Review of governance models (April 2013)

- Develop and implement an action plan to increase the use of Council assets (August 2013)
- Develop and implement a renewable energy action plan (TBC)

## **Customer Information and transactional services**

- Implementation of the customer services migration plan (November 2012)
- Refresh the council's website (September 2012)
- Deliver the Sharepoint EDMS project ) (March 2013)
- Implement virtual post room (June 2012)
- Complete review of Information Management (September 2012)
- Implement localised Council Tax Benefit scheme (March 2013)
- Support the development of a credit union (TBC)

### **Policy and Communications**

- Develop an action plan to tackle social isolation in the borough (May 2012)
- Undertake review of back and front office structures (October 2012)
- Develop and deliver a new intranet (July 2012)
- Deliver individual performance management (March 2013)
- Implement debt funding advice service (TBC)
- Deliver the internal communications plan (August 2012)
- Develop a civic pride campaign and approach to community engagement (March 2013)