

CHORLEY PUBLIC SERVICE REFORM PARTNERSHIP

PARTNERSHIP OVERSIGHT – DEVELOPMENT

BACKGROUND

At the last meeting of the Executive in September and following consideration of the partnership oversight papers, the members of the Executive requested that further analysis be undertaken to understand the wider transformation landscape including areas of focus for the partnership. As a result, a programme register has been developed to capture local activity and a mapping exercise undertaken to identify potential gaps.

The Executive is asked to:

1. Agree the approach to programme oversight and to monitor the programme register on a bi-monthly basis
2. Review the scores for each programme, confirm them as an accurate reflection of programme relevance and identify any additional actions in terms of programme oversight and engagement
3. Review programme mapping and discuss any gaps that may need to be addressed

APPROACH TO PROGRAMME OVERSIGHT

Given the large number of transformational programmes operating across Lancashire, a programme register has been developed to provide a framework for evaluation (see appendix A). This should help to identify which of the programmes are of most relevance to the work of the Chorley Public Service Reform Partnership (CPSRP) and focus attention.

The register currently includes 18 programmes and a matrix scoring system has been used to ensure a consistent assessment with each programme scored out of 9 to reflect strategic alignment (based on priorities) and impact for Chorley (based on geographical foot print, access to resources and timescales for delivery.)

Strategic alignment	Direct links to priorities	4	7	9
		2	5	8
	Supportive of the strategy	1	3	6
		Noticeable	Significant	Critical
		Impact for Chorley		

Although somewhat subjective, this method should mean that a programme with direct alignment to priorities within the CPSRP strategy and significant local impact should receive a higher score and conversely a programme with less alignment and little local impact would receive a lower score.

The register will be reviewed and scores updated on a regular basis to reflect programme development and also add in any new initiatives as they arise via reports from the Implementation Group for the consideration of the Executive. Comments/actions are included on the register to indicate where further activity needs to be undertaken by the programme office or relevant partner member.

PROGRAMME REGISTER - SUMMARY

Rank	Board/Programme/Initiative and theme	Score
1	Transformation Challenge Award (Community)	9
2	Chorley Integrated Action Team (Age & Live Well)	9
3	Lancashire Wellbeing Service (Age & Live Well)	9
4	Your hospitals, your health (Community)	8
5	ASBRAC (Age & Live Well) - future merge with IAT	7
6	Healthier Lancashire (Community)	7
7	Integrated Neighbourhood Team (Age & Live Well)	7
8	Early Help LMG (Start Well)	5
9	Community Safety Partnership (Community)	5
10	Health and Wellbeing Partnership (Community)	5
11	Children's Partnership (Start Well)	5
12	Springboard (Age & Live Well)	4
13	Better Care Fund (Community)	4
14	Transforming Lives (Age & Live Well)	4
15	Well North (Community)	2
16	Health and Wellbeing Board (Community)	2
17	Integrated diabetes service (Age & Live Well)	2
18	Civil service local (Age a& Live Well)	2

Of the 18 programmes captured in the table:

- 3 are considered to be of a very high relevance; Transformation Challenge Award, Chorley Integrated Action Team and Lancashire Wellbeing Service with actions identified to ensure proactive engagement.
- 'Your hospitals, Your health' has scored highly given the potential impact of any service change for Chorley, as has Healthier Lancashire given that the Aligning of the Plans report is due to be published. Integrated Neighbourhood Teams have also scored highly given alignment in terms of locality working and potential impact for Chorley, if operating effectively.
- 7 programmes are considered to be of medium relevance which suggests the need to ensure regular updates and monitor programme development with a view to ensuring influence or opportunities for learning.

- 4 programmes are considered low relevance as they are in the early stages of development or have limited direct impact for Chorley, with the action to maintain a watching brief.

PROGRAMME MAPPING

Each programme on the register has also been categorised by theme: start well, age well, live well and 'community' (as a catch all for system wide transformational programmes). They have then been mapped against the 5 stages identified in the health and wellbeing JSNA 6 shifts model: prevention, self-management, community support, specialist support and emergency support.

This should help to understand the spread of activity across Lancashire and help to identify potential gaps for further consideration.

Board/Programme/Initiative and theme	SCORE	Prevention	Self management	Community Support	Specialist Support	Emergency Support
Community						
Transformation Challenge Award (Community)	9	✓	✓	✓	✓	✓
Your hospitals, your health (Community)	8			✓	✓	✓
Healthier Lancashire (Community)	7	✓	✓	✓	✓	✓
Community Safety Partnership (Community)	5	✓	✓	✓	✓	
Better Care Fund (Community)	4	✓	✓	✓	✓	✓
Health and Wellbeing Board (Community)	2	✓	✓	✓	✓	
Well North (Community)	2	✓	✓			
Health and Wellbeing Partnership (Community)	5	✓	✓	✓		
Age and Live Well						
Chorley Integrated Action Team (Age & Live Well)	9			✓	✓	✓
Lancashire Wellbeing Service (Age & Live Well)	9			✓		
ASBRAC (Age & Live Well)	7				✓	

Springboard (Age & Live Well)	4			✓		
Integrated Neighbourhood Team (Age & Live Well)	7			✓	✓	
Integrated diabetes service (Age & Live Well)	2		✓			
Civil service local (Age & Live Well)	2			✓		
Transforming Lives (Age & Live Well)	4			✓		
Start Well						
Children's Partnership Board (Start Well)	5	✓	✓	✓	✓	
Early Help LMG (Start Well)	5				✓	

The chart above demonstrates a good spread of activity across the 5 stages of wellbeing, particularly in relation to system wide programmes. However there are some potential gaps in terms of prevention and self management under 'Live Well and Age Well.'

This assessment broadly reflects the local understanding of issues around support for individuals who may be vulnerable or in need of additional support (including the aging population), reinforcing the need to focus on early intervention and prevention.

There are fewest programmes under 'start well', however issues relating to children and young people are well understood and managed in Chorley with effective structures in place such as the Children's Trust and operational Early Help panel. Potential developments around Working Together With Families phase 2 will strengthen this area.

RECOMMENDATIONS

The Executive is asked to:

1. Agree the approach to programme oversight and to monitor the programme register on a bi-monthly basis
2. Review the scores for each programme, confirm them as an accurate reflection of programme relevance and identify any additional actions in terms of programme oversight and engagement
3. Review programme mapping and discuss any gaps that may need to be addressed

Board/Program me/Initiative and theme	Prevention	Self management	Community Support	Specialist Support	Emergency Support	PSRP Lead	Strategic Alignment	Impact for Chorley	Proposed score	Controls	Actions	Target date	Comment
Transformation Challenge Award (Community)	✓	✓	✓	✓	✓	LCC Member	4	6	9	PSRP Exec are accountable body for the TCA programme	Relevant updates to the IG	Nov 15	Provision for multi agency supportive interventions to augment and enhance the new well-being worker service in Chorley
Chorley Integrated Action Team (IAT) (Age & Live Well)			✓	✓	✓	Chorley Council/P olice	4	6	9	Monthly meetings including key operational partners	Relevant updates to the IG	O/G	Multi agency operational team focusing on information sharing and interventions to support vulnerable individuals living in Chorley.
Lancashire Wellbeing Service (Age & Live Well)			✓			PMO	4	6	9	Links being established with Central Lancashire team	Relevant updates to IG	Nov 15	New service operating across Lancashire with Chorley based case workers providing wrap around support to vulnerable adults.
Your hospitals, your health (Community)			✓	✓	✓	LHTR	2	6	8	LHTR to provide update to Executive.	Relevant updates to IG	Oct 15	Review of clinical services delivered across Lancashire including estate with potential significant impact for Chorley
ASBRAC (Age & Live Well)				✓		N/A	4	3	7	To be merged with Chorley IAT	Cases moved to IAT process	Oct 15	Monthly operational meeting to identify interventions for vulnerable individuals
Healthier Lancashire (Community)	✓	✓	✓	✓	✓	Chorley Council	4	3	7	Chorley Council member representative for Districts	Update to be provided to Executive	Oct 15	Data and intelligence work stream Wider determinants although impact for Chorley not yet clear
Integrated Neighbourhood Team (Age & Live Well)			✓	✓		LCFT	4	3	7	Updates from LCFT	Relevant updates to the IG		Multi agency working in localities – potentially significant impact if operating effectively.

Board/Programme/Initiative and theme	Prevention	Self management	Community Support	Specialist Support	Emergency Support	PSRP Lead	Strategic Alignment	Impact for Chorley	Proposed score	Controls	Actions	Target date	Comment
Early Help LMG (Start Well)				✓		Chorley Council	2	3	5	Monthly meetings including key operational partners	Relevant updates to the IG	O/G	Monthly operational meetings to support young people and troubled families including early intervention and prevention– Chorley Council and LCC
Community Safety Partnership (Community)	✓	✓	✓	✓		Chorley Council/ South Ribble	2	3	5	Joint Officer Group in place	RAG Safer C&SR Partnership	Dec 15	Links to wider community safety and justice system managing areas of high demand on Police
Health and Wellbeing Partnership (Community)	✓	✓	✓			Chorley Council	2	3	5	Chorley Council chair on rota basis	Relevant updates to the IG	Dec 15	Lancashire wide footprint – influences LHWB and CCG commissioning.
Children's Partnership Board (Start Well)	✓	✓	✓	✓		Chorley Council	2	3	5	Chair Chorley Council	Relevant updates to the IG	Dec 15	Early intervention and prevention agenda
Springboard (Age & Live Well)			✓			Lancs Fire and Rescue	4	1	4	Updates from Fire and Rescue representative	Relevant updates to the IG	Nov 15	East Lancs initiative using partnership data to proactively identify at risk individuals, potentially being rolled out to Chorley
Better Care Fund (Community)	✓	✓	✓	✓	✓	CCG/LCC	4	1	4	Updates from CCG/LCC	Relevant updates to the IG	O/G	Aligns with priorities but currently at a Lancashire level.
Transforming Lives (Age & Live Well)			✓			PMO	4	1	4	Maintain Watching Brief	Relevant updates to the IG	O/G	Aligns with priorities but currently only in East Lancs
Well North (Community)	✓	✓				PMO	2	1	2	Maintain Watching Brief	N/A	N/A	Addressing social inequality through a number of pilot initiatives – no impact for Chorley but maintain a watching brief

Board/Programme/Initiative and theme	Prevention	Self management	Community Support	Specialist Support	Emergency Support	PSRP Lead	Strategic Alignment	Impact for Chorley	Proposed score	Controls	Actions	Target date	Comment
Integrated diabetes service (Age & Live Well)		✓				PMO	2	1	2	Maintain Watching Brief	N/A	N/A	Issue specific programme of interest in Blackburn although currently limited impact for Chorley
Health and Wellbeing Board (Community)	✓	✓	✓	✓		CCG	2	1	2	Updates from CCG	Relevant updates to the IG	O/G	Ability to influence decisions is via the HWP
Civil service local (Age a& Live Well)			✓			PMO	2	1	2	Proposal to be considered	Update to IG	Nov 15	Focusing on a key issue (end of life care) although local impact yet to be determined.