

Report of	Meeting	Date
Director of Policy and Governance (Introduced by the Executive Leader)	Executive Cabinet	8 December 2016

NHS SUSTAINABILITY AND TRANSFORMATION PLANS

PURPOSE OF REPORT

- To provide an update on the recently published Sustainability and Transformation Plan (STP) for Lancashire and South Cumbria.

RECOMMENDATION(S)

- That the Executive Cabinet note the contents of the STP for Lancashire and South Cumbria.
- That the Chair of Equalities and Well Being (in her role as Lead Member for Health and Wellbeing, Equality and Diversity) be asked to provide updates to the Executive Cabinet and Council as the STP develops further and the local Our Health, Our Care programme is published.
- That the Executive Cabinet agree that the council should continue to support local residents in their campaign to protect local health services.

Confidential report Please bold as appropriate	Yes	No
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Key Decision? Please bold as appropriate	Yes	No
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Reason Please bold as appropriate	1, a change in service provision that impacts upon the service revenue budget by £100,000 or more	2, a contract worth £100,000 or more
	3, a new or unprogrammed capital scheme of £100,000 or more	4, Significant impact in environmental, social or physical terms in two or more wards

REASONS FOR RECOMMENDATION(S)

(If the recommendations are accepted)

- Developments and changes in the local health economy affect Chorley's residents, and impact upon the council's ambitions with regard to future governance models. It is therefore important that the Executive Cabinet receive updates on the STP.

ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

6. To not receive an update, which would mean the council not engaging in wider public service reform.

CORPORATE PRIORITIES

7. This report relates to the following Strategic Objectives:

Involving residents in improving their local area and equality of access for all		A strong local economy	
Clean, safe and healthy communities		An ambitious council that does more to meet the needs of residents and the local area	✓

BACKGROUND

8. In December 2015, NHS England published planning guidance to health and care commissioners and providers. That guidance set out a requirement that each health and care system in England needed to prepare a multi-year Sustainability and Transformation Plan showing how health and care services would change to become more sustainable over a five year period.
9. 44 STP 'footprints' were identified in England. Chorley falls within the Lancashire and South Cumbria plan area. This large area has then been broken down into smaller local health economies. The relevant health economy for Chorley is Central Lancashire, covering Chorley, South Ribble and Preston.
10. The argument for the creation of STPs was that the financial and demand pressures facing the NHS are such that a full system plan and approach is needed to respond. This is a similar argument to that used by Chorley Council in its work on future governance models for public services.
11. The Healthier Lancashire and South Cumbria STP has now been published in draft form and is available at www.lancshiresouthcumbria.org.uk. The main plan document is also attached as an appendix to this report.

HEALTHIER LANCASHIRE AND SOUTH CUMBRIA STP

12. The STP sets out the collective challenges facing health and social care across Lancashire and South Cumbria in the coming years. As has been previously reported to full Council, the challenges are significant and relate to budgetary constraints and increasing demand for services. The gap between the cost of demand on services and the available funding will reach £572 million by 2021 unless changes are made to the system.
13. The plan identifies key objectives that it aims to respond to:
 - To set out a clear direction of travel for the unified health and care system in Lancashire and South Cumbria as the Five Year Forward View has across England
 - To achieve fundamental and measurable improvements in health outcomes
 - To reduce health inequalities across Lancashire and South Cumbria
 - To achieve parity of esteem for mental health and physical health across Lancashire and South Cumbria
 - To ensure greater focus on ill-health prevention, early intervention and self-care where this improves outcomes
 - To ensure change is supported by a clear evidence base or an evaluation structure where evidence is not available
 - To remove organisational or professional boundaries that get in the way of progress

- To make maximum use of new technology when this will improve the quality of care provided
14. The plan then identifies a series of priority areas for 2016 to 2021. These include introducing a population health model across the footprint; a population based care model based on learning from Vanguard; a one service approach to acute physical and mental health services; and, optimising the population based care delivery model to understand the impact changes in technology, workforce, partnerships and estate.
 15. Much of the focus of the STP appear to have similar ambitions to the work the council undertook on future governance models – particularly around improving work on prevention and early intervention and improving community resilience.
 16. However, the focus of the plan is strongly on health and social care. There is potential that this is an understandable, but too narrow perspective. Without looking across all public services, it is likely that opportunities to support residents and protect public services could be missed. For example, without a wider view, prevention and early intervention in this plan is likely to be around out-of-hospital care rather than a long term aim to address the wider determinants of health.
 17. The local Our Health, Our Care programme will be the key vehicle for changes within the local health economy, and Councillors have been invited to attend engagement events to provide updates on that programme.
 18. It is important to note that the council has no role in approving the STP. The plans are part of the NHS planning guidance.

LINKS TO CHORLEY COUNCIL’S FUTURE GOVERNANCE MODELS

19. The council has recently reviewed and reiterated its position on public service reform and governance models at the Special Council meeting in November.
20. In taking that decision, the council was clear in its desired to maintain and protect public services, ensuring that they retain a local identity and improve democratic accountability. The report considered by Council argued for radical change to local government and other public service structures to ensure this. Those proposals included far closer and integrated working between local government and health services.
21. The council, through the Executive Leader and its Public Service Reform Partnership, will continue to press for public service reform that maintains and improves locally accountable public services.
22. The recommendations made in this report would provide support the council in achieving the ambition and recommendations agreed in November 2015 and more recently at the last council meeting

IMPLICATIONS OF REPORT

23. This report has implications in the following areas and the relevant Directors’ comments are included:

Finance		Customer Services	
Human Resources		Equality and Diversity	
Legal		Integrated Impact Assessment required?	
No significant implications in this area	✓	Policy and Communications	

COMMENTS OF THE STATUTORY FINANCE OFFICER

24. No comments

COMMENTS OF THE MONITORING OFFICER

25. No comments

CHRIS SINNOTT
DIRECTOR (POLICY AND GOVERNANCE)

There are no background papers to this report.

Report Author	Ext	Date	Doc ID
Chris Sinnott	5337	2 December 2016	STP update Exec Cab