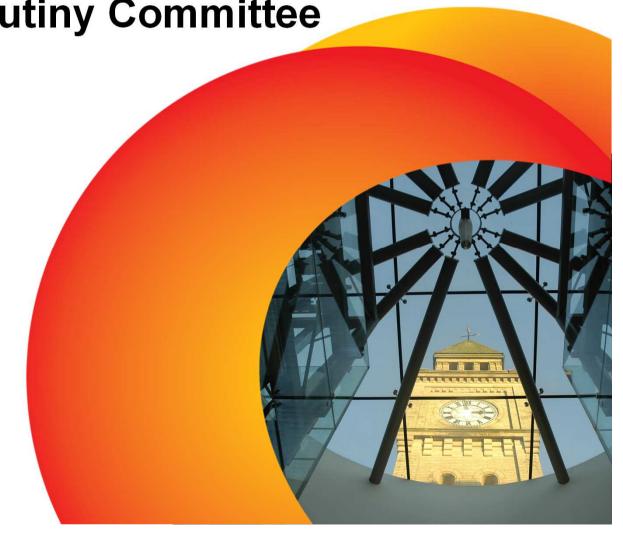


Overview & Scrutiny Committee

Denise Fisher H&S Adviser

March 2018



Aims:

- Compliance through effective risk assessment
- Managers have 'real' oversight & drive improvements
- Owned by all
- Routine sharing of good practice ~ a Lessons learned
 & shared culture
- Year on Year improvement



Objective: Implement 'new approach' to Risk Assessment

- Proposed 'new approach' to SMT
- Piloted
- Refined & reported back to SMT
- Some integration



Risk Assessment Register



Risk Assessment Index ~ Task list & initial Risk Ratings

Task No.	Task Title	Task Risk Rating	General <mark>Ta</mark> sk	СОЅНН	Manual Handling	Work at Height WH	Stress / Emotional Wellbeing	DSE	Lone Working	Safe- guarding	Working near Roads WR	HAVs HV	Noise N	Events	Other (Specify)	Lead Officer	RA findings shared with staff on / at
49	Securing mowers to vehicle/ trailers	3			X						X						
50	Tractor - using Flail for cutting Hedges	9	<u>Task 50</u>		X				LW Task 50		Task 4		X			C Walmsley	PH 1-2-1 29/01/2018
51	Loading and Unloading Vehicles (including trailers)	4	<u>Task 51</u>		X				LW Task 51		Task 4					l Banks	
52	Edging grass verges along the A674	9	<u>Task 52</u>		Х						Task 4	Х	X			C Walmsley	
53	Tree raising/ branch removal from Westway	9	<u>Task 53</u>		X						Task 4	X				C Walmsley	



Specific Risk Assessment & Record

Risk Assessment Record

Department:	Streetscene	Assessor:	C. Walmsle	Date:	13-02-2	2018 Ref.	No 52	Author	ised By	J. Oliver	Review	/ Date:	XX.XX.XX
	cription using edging ma undabout to Hou												
Training Standard for this task? Specify 5. As for TASK 4 Working-nr-Roads 2. Briefing / instruction re. Use of edging machine 3. Briefing / Instruction re. RAMS & MS 4. Manual Handling Ops													
,	E for this task? N ISO 20345:2011									a		$\overline{}$	Τ 🙈
Hi Visibility Clothing (EN 471 Class 3 + Class 1 trousers) Ear Defenders (xx) (check noise rating) Gloves (EN388, EN511) Eye protection (decanting fuel / refueling) Face Mask (for cleaning) FFP1 or 2 Disposable half face: BS EN 149			hoe/Boots We	Illingtons (Gloves	Coveralis	Eyes Y	Face	Resp	iratory H	igh Viz	Head	Hearing
Other Risk Assessments / Permits / Plans required: e.g. Manual Handling, COSHH, Lone Working, Work at Height, Stress, Fire, Signing & Guarding Plans 1. TASK 4 Working-nr-Roads 2. VBA 0568 3. VBA 05611 4. VBA Method Statement Stop/Go 5. CC Method Statement\Method Statements\Task_52 MS_Edging_verge_A674v0.docx 6. Road Permits will be required LCC (& possibly Highways England approvals)\Road Permits\Road Space Permit - A674.pdf													
Н	lazard	Who's		Current	controls		RR	Additio	nal actio	ns required	RR	By Who	By When
maintainal for this tas	fety Zones NOT ble on this road		Initial p protecti edging (Ref. en	 Work nr Road briefing / training given Initial proposal to use road sweeper as protection for Opo's using handheld edging machine rejected by CW/DF (Ref. email DF 24.1.18 cc. Director) following site visit / initial assessment 				CC MS required to detail: Sequence of work agreed Method of communication between CC Opo's & VB Opo's Restrictions & Rules for					I

Risk Assessment Action Tracker

	28	Discussed & PH agreed to keep his mobile phone on his person at all times when carrying out any repairs / unblocking flail etc. (Jo to	PH	29/01/2018	cw
18		raise at Supervisors meeting)			
		Discussed & PH agreed to keep his mobile phone on his person at			
		all times when carrying out any repairs / unblocking flail etc. Hedge			
	50	cutting work carried out with team support so team made aware of	PH/JO/Team Leaders	29/01/2018	CW
		repair/ unblocking so thye can assist (Jo to raise at Supervisors			
19		meeting)			
20	50	PH reviewed Risk assessment and give comments to CW	PH	09/02/2018	CW
	50	PH requested that CW add that 'when dealing with blockages on the	0144	10/00/0010	0144
21	50	flail that the tractor should be switched off	CW	12/02/2018	CW
	52	Consider weed spraying the grass verge edges as an alternative			
		methods for mantaining overgrown grass edges. Spraying does not	cw	09/02/2018	
	52	have the desired effect as it will only kill the grass rather than remove	CVV	09/02/2016	
22		the soil etc.			
		Consider machinery attachments that could remove the need for it to			
		be done by hand. Demo of machinery identified that it would only cut			
	52	the verges and not remove the sold etc. from site meaning that	CW	Oct-17	
		operatives would still be requried to enter the lateral safety zone/			
23		highway. Costs for the machinery were also prohibitive			
	52	Site visit A674 to ascertain where work will take place and traffic	CW/ DF	24/01/2018	
24		management requirements.			
25	52	Contact traffic management contractor (Ventbrook Ltd) and visit site	CW	02/02/2018	
25		to ascertain requirements and costs			
	52	Due to cost, traffic management requirements and risk decision			
		taken to not include Millenium Way, roundabout at junction with M61	JO/AK	06/02/2018	
26		and roundabout at junction with M62 in the programme of works.			
20					
		CW to brief Supervisor (AF) and drivers (DC) on the MS & RA for the		0.4400.004.1-	
	52	works. Discuss MS & RA and amend if required. Carry out site visit	CW	21/02/2018	
27		to look at work required and safe parking areas with AF, ME & DC			
28	52	AF to brief operatives required to carry out task	AF	26/02/2018	
<u>-</u>	▶ ► RAI	ndex RA Action Tracker			
		A			

Objective: Implement 'new approach' to Risk Assessment

- Meet remaining Managers
- Roll out, milestones & full integration
- Drop in sessions, demos & support
- Update Corporate Policies & Procedures



Objective: Build the Safety Culture

- Devised & delivered training
- Topic based 'action learning' groups
- Developed & piloted 'Training / L&D Matrix'
- Some integration into OD initiatives



Objective: Build the Safety Culture

- Devised & delivered training
- Topic based 'action learning' groups
- Developed & piloted 'Training / L&D Matrix'
- Some integration into OD initiatives
- Roll out 'Training / L&D Matrix' & return to SMT
- Integrate into Training / L&D provision
- Safety Culture Survey & benchmark



Objective: Managers maintain oversight & control.....

- Briefed SMT & Managers on roles and responsibilities
- Collaborative working with Audit
- More meaningful Pl's



Objective: Managers maintain oversight & control.....

- Briefed SMT & Managers on roles and responsibilities
- Collaborative working with Audit
- More meaningful Pl's
- Further briefings with Managers
- Pl's / Dashboard to SMT quarterly
- Further collaborative working with Audit



Challenges & Opportunities

- A BIG Culture shift
- Competing priorities ~ resources
- Empower & engage ~ Training, skills & experience
- Sharing / aligning values ~ Safe behaviours
- Communication ~ Lessons learned & shared
- Integrate



Summary

- Key Objectives set the foundation for improvement
 - > Implement a 'new approach' to risk assessment
 - Build the Safety Culture
 - > Managers maintain oversight & control.....
- Good Progress
- Appetite to improve!

